

MEMORANDUM OF UNDERSTANDING
Osage Brothers & The CYRUS / PARS Ecosystem
Founding Strategic Partnership, 2026

Effective: 4 March 2026

PARTIES

Osage Brothers — the family-run holding company of the Osage ecosystem, organized in the State of Oklahoma, United States, with primary offices in Pawhuska, Oklahoma. (“**OB**”.)

The CYRUS / PARS Ecosystem — comprising CYRUS NGO, the CYRUS DAO, and their affiliated operating entities, founding-chaired by His Royal Highness Cyrus Pahlavi. (“**CYRUS**”.)

RECITAL

WHEREAS the Osage Nation, from which OB takes its name and lineage, secured in 1907 a unique covenant in American law: that the surface of their land might be allotted, but the mineral estate beneath it would remain held in common by the people; and

WHEREAS the Pahlavi line, through HIH Princess Ashraf Pahlavi (“La Panthère Noire”) and Queen Mother Tadj ol-Molouk, established a standing tradition that those who carry inheritance must spend it, in turn, on the dignity and survival of their people; and

WHEREAS each ecosystem has, in its own time and idiom, refused to allow what is sacred to scatter; and

WHEREAS the parties wish to enter into a standing partnership in service of their respective diasporas and of the Indigenous and post-colonial peoples with whom each works;

NOW THEREFORE the parties agree as follows.

1 WORKING AREAS

The parties shall coordinate, in good faith and at the senior officer level, on the following four working areas:

1.1 Diaspora capital

Coordinated treasury practice and long-horizon allocation across the Persian and Osage diasporas, conducted by Osage Capital and the CYRUS treasury committee. No fiduciary duty is created hereby; each party remains responsible for its own holdings.

1.2 Civic record

Joint scholarship, archival, and memorial programs. The parties commit to co-fund the *Her-Story* documentary series, beginning with an episode on HHH Princess Ashraf Pahlavi, and to collaborate on Osage Institute and CYRUS-led research where the subject matter overlaps.

1.3 Sovereign infrastructure

Reciprocal deployment of identity, settlement, and ingress infrastructure between Osage ID / Osage Network and the corresponding CYRUS systems, consistent with the technical standards published from time to time at osage.tech and the CYRUS technical pages.

1.4 Mutual recognition

Each party shall recognize the other's scholars, fellows, and apprenticeship programs for purposes of cross-listing, joint events, and reciprocal access to non-confidential research.

2 GOVERNANCE

2.1. His Royal Highness Cyrus Pahlavi shall serve as a Director of Osage Brothers for so long as he remains willing and able. Reciprocal observer rights at the senior CYRUS governing body shall be extended to a designee of OB.

2.2. A standing *Joint Coordinating Committee* of two members from each party shall meet at least quarterly to review progress under the working areas and to surface disputes. Disputes that cannot be resolved by the Committee shall be escalated to the principals.

2.3. Nothing in this Memorandum shall be construed to create a joint venture, partnership-in-law, agency, or fiduciary relationship beyond the specific commitments enumerated above.

3 BRAND AND CONFIDENTIALITY

3.1. Brand. Each party retains sole ownership of its marks and domains. The parties shall not white-label one another's properties or imply consolidation of brands. Co-branded materials require written authorization of both parties.

3.2. Confidentiality. The parties shall hold one another's non-public materials in confidence for the duration of this Memorandum and for three (3) years thereafter, subject to ordinary exceptions for information that becomes public through no fault of the recipient or that is independently developed.

4 INDEPENDENCE AND NON-INTERFERENCE

The Osage Nation, a federally recognized sovereign tribal government, is not a party to this Memorandum and is not bound by it. Nothing herein shall be construed to commit, obligate, or speak for the Osage Nation. Likewise, no sovereign government of Iran, in any present or future configuration, is a party to this Memorandum or is committed by it.

5 TERM AND TERMINATION

5.1. This Memorandum is effective on the date first written above and shall remain in force unless terminated by either party on ninety (90) days' written notice to the other.

5.2. Termination shall not affect (a) obligations of confidentiality under §3.2; (b) credit and authorship of work product completed before termination; or (c) scholar and fellowship commitments already made for the academic year then in progress.

6 NOTICES

To OB: `board@osagebrothers.com`, with a copy to `legal@osage.legal`.

To CYRUS: as designated in writing by the Founding Chair, with a copy to the CYRUS NGO secretariat.

7 GOVERNING SPIRIT

This Memorandum is a working covenant between two houses. Where its language is silent, the parties shall be guided by the spirit of the Recital above: that what is sacred is not to scatter; and that those who have been entrusted with anything are answerable for it to the next generation.

For Osage Brothers

For CYRUS / PARS

Authorized signatory
Title: _____

His Royal Highness Cyrus Pahlavi
Founding Chair, MIGA DAO

Witness (Director, Tribal Affairs)

LODGE COPY. This document is the working draft. Final execution copy to be set in stone after counsel review on both sides. Filed at `osage/legal/partnerships/2026-cyrus-mou.tex`; mirror to be lodged with the CYRUS NGO secretariat upon countersignature.